MONDAY, JANUARY 9

7:00 – 8:30 AM   Breakfast with the Executive Committee  
Finn and Porter Dining Room

8:30 – 2:00 PM   NCMAF Executive Committee Meeting  
Cherry Board Room

12:30 – 3:30 PM   Emerging Trends: Serving on the Cutting Edge  
New Endorsers Training  
Facilitator: Frank Clawson, Endorser Church of Jesus Christ of Latter Day Saints  
Walnut Room

11:30 – 1:00 PM   Lunch

2:30 – 5:30 PM   Emerging Trends: Serving on the Cutting Edge  
ECVACs Emerging Role in Supporting VA Ministry  
Magnolia Ballroom

2:30 – 4:00 PM   Exclusive Screening of Almost Sunrise  
Magnolia Ballroom

4:00 – 5:30 PM   ECVAC Annual Meeting  
Magnolia Ballroom

6:30 – 8:00 PM   Emerging Trends: Serving on the Cutting Edge  
Honoring New and Departing Endorsers (Social)  
Walnut Room

TUESDAY, JANUARY 10

7:00 – 8:30 AM   Continental Breakfast in Magnolia Foyer

8:00 – 8:15 AM   Devotions (Magnolia Ballroom)
8:30 – 9:00 AM  Welcome and Opening Remarks  
Magnolia Ballroom

Rabbi Harold Robbins, Chairperson, Executive Committee  
Jack Lea, CAPT, CHC, USN (Retired)  
Executive Director

Special Introduction: Ms. Christine M. Beady, Executive Director,  
Chapel of the Four Chaplains

9:00 – 10:30 AM  Emerging Trends: Serving on the Cutting Edge  
Emerging Trends in the American Religious Landscape  
Dr. Gaston Espinoza, Arthur V. Stoughton Professor of Religious Studies  
Claremont McKenna College  
Magnolia Ballroom

10:30 – 10:45 AM  Break

10:45 – 11:30 AM  Emerging Trends: Serving on the Cutting Edge  
Roundtable Discussions on Emerging Religious Trends  
Magnolia Ballroom

11:30 – 1:00 PM  Lunch: Emerging Trends: Serving on the Cutting Edge  
Guiding the Future by Remembering the Past  
Mr. Dick Stenbakken  
Terrace Ballroom

1:00 – 2:00 PM  Emerging Trends: Serving on the Cutting Edge  
The Future of Theological Education  
Dr. Stephen Graham, Senior Director of Programs and Services  
Association of Theological Schools  
Magnolia Ballroom

2:00 – 2:30 PM  Roundtable Discussions on Future Trends in Theological Education  
Magnolia Ballroom

2:30 – 2:45 PM  Break

2:45 – 5:00 PM  Business Meeting (Magnolia Ballroom)  
Administrative Announcements  
Executive Director and Chair Reports  
Secretary’s and Treasurer’s Report  
Old Business  
New Business  
Adoption of the 2017 Budget
WEDNESDAY, JANUARY 11

7:00 – 8:30 AM   Continental Breakfast in Magnolia Foyer

8:00 – 8:15 AM   Devotions (Magnolia Ballroom)

8:30 – 9:15 AM   Emerging Trends: Serving on the Cutting Edge
                 Caring for the Caregivers of our Wounded Warriors
                 Hidden Heroes Campaign – The Elizabeth Dole Foundation
                 Ms. Laurel Rodewald, Foundation Programs Manager
                 Magnolia Ballroom

9:15 – 10:00 AM  Emerging Trends: Serving on the Cutting Edge
                 Emerging Trends in the Veterans Administration
                 Ms. Rosemary Williams, Office of Public Affairs
                 Magnolia Ballroom

10:00 – 10:15 AM Break

10:15 – 11:00 AM Emerging Trends: Serving on the Cutting Edge
                 Analytics: Measuring Present and Future Trends
                 Gary Clore, CAPT, CHC, USN
                 Force Chaplain, Navy Installations Command
                 Magnolia Ballroom

11:00 – 11:30 AM Emerging Trends: Serving on the Cutting Edge
                 Emerging Ministry Opportunities in the Bureau of Prisons
                 Reverend Heidi Kugler
                 Chaplaincy Administrator, Federal Bureau of Prisons
                 Magnolia Ballroom

11:30 – 1:00 PM  Lunch: Emerging Trends: Serving on the Cutting Edge
                 Recruiting for the Future Air Force
                 Terrace Ballroom

1:00 – 2:00 PM   Emerging Trends: Serving on the Cutting Edge

                 Workshop 1: Emerging Trends in Chaplaincy Education
                 CH (COL) Ken Bush, US Army Retired
                 Director of Training, Programs and Research, NCMAF
                 Chestnut Room

                 Workshop 2: Emerging Trends in Religious Liberty
                 Mr. Casey Mattox, Alliance Defending Freedom
                 Magnolia Ballroom

                 Workshop 3: Emerging Trends in Ministry - Moral Injury
                 Rev. Wally Jensen, Executive Officer and Deputy Endorser, Federal Ministries
                 The Episcopal Church
                 Poplar Room
2:15 – 2:30 PM  Break

2:30 – 3:00 PM  Emerging Trends: Serving on the Cutting Edge
Updates on Emerging Issues from the AFCB
Jerry A. Hinson, CAPT, CHC, USN
Armed Forces Chaplains Board, Executive Director
Magnolia Ballroom

3:00 – 3:45 PM  Emerging Trends: Serving on the Cutting Edge
Emerging Ministry Opportunities in the Coast Guard
Gregory N. Todd, CAPT, CHC, USN
Chaplain of the Coast Guard
Magnolia Ballroom

3:45 – 4:00 PM  Break

4:00 – 5:00 PM  Emerging Trends: Serving on the Cutting Edge
Chiefs of Chaplains Recruiter Updates
Magnolia Ballroom

5:00 PM  Conference Adjourned

THURSDAY, JANUARY 12

8:30 – UTC  Armed Forces Chaplains Board
Jerry A. Hinson, CAPT, CHC, USN
(This program is conducted by the AFCB. NCMAF is not responsible for its content or logistics.)

CH (MG) Patrick Hurley
Army Chief of Chaplains

Maj. Gen. Dondi E. Costin
Air Force Chief of Chaplains

RADM Margaret G. Kibben
Navy Chief of Chaplains